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CLIENT'S COPY

GELMAN ROSENBERG & FREEDMAN
4550 MONTGOMERY AVENUE, SUITE 800 NORTH
BETHESDA, MD 20814-2930

JUNE 10, 2025

HORTON'S KIDS, INC.
2233 HUNTER PLACE SE
WASHINGTON, DC 20020

HORTON'S KIDS, INC.:

ENCLOSED IS THE ORGANIZATION'S 2023 EXEMPT ORGANIZATION RETURN.

SPECIFIC FILING INSTRUCTIONS ARE AS FOLLOWS.

FORM 990 RETURN:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY JULY 15, 2025.

A COPY OF THE RETURN IS ENCLOSED FOR YOUR FILES. WE SUGGEST THAT YOU RETAIN THIS COPY INDEFINITELY.

VERY TRULY YOURS,

GELMAN ROSENBERG & FREEDMAN

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**

Department of the Treasury
Internal Revenue Service

File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I - Identification

Type or Print	Name of exempt organization, employer, or other filer, see instructions. HORTON'S KIDS, INC.	Taxpayer identification number (TIN) 52-1755403
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 2233 HUNTER PLACE SE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20020	

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08		

• After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

• If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
 Plan Number _____
 Plan Year Ending (MM/DD/YYYY) _____

Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of **ERICA AHDOOT**
2233 HUNTER PLACE SE - WASHINGTON, DC 20020

Telephone No. **202-544-5033** Fax No. _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **JULY 15**, 20 **25**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
 calendar year 20 ____ or
 tax year beginning **SEP 1**, 20 **23**, and ending **AUG 31**, 20 **24**

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
 Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

2023

Open to Public Inspection

A For the **2023** calendar year, or tax year beginning **SEP 1, 2023** and ending **AUG 31, 2024**

B Check if applicable:	C Name of organization HORTON'S KIDS, INC. Doing business as	D Employer identification number 52-1755403
Address change Name change Initial return Final return/terminated Amended return Application pending	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 2233 HUNTER PLACE SE	E Telephone number 202-544-5033
	City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20020	G Gross receipts \$ 8,842,313.
	F Name and address of principal officer: ERICA AHDOOT SAME AS C ABOVE	H(a) Is this a group return for subordinates? Yes <input checked="" type="checkbox"/> No
	I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527	H(b) Are all subordinates included? Yes No
	J Website: WWW.HORTONSKIDS.ORG	If "No," attach a list. See instructions
	K Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other	H(c) Group exemption number
	L Year of formation: 1989	M State of legal domicile: DC

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.			
Activities & Governance	2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	3 Number of voting members of the governing body (Part VI, line 1a)	3	25	
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	25	
	5 Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	77	
	6 Total number of volunteers (estimate if necessary)	6	195	
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.	
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	5,162,038.	7,202,912.	
	9 Program service revenue (Part VIII, line 2g)	0.	0.	
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	31,480.	119,751.	
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-81,874.	-80,965.	
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	5,111,644.	7,241,698.	
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	230,578.	293,588.
14 Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.	
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		2,556,429.	3,047,458.	
16a Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.	
b Total fundraising expenses (Part IX, column (D), line 25)		656,826.		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,880,114.	1,913,359.	
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		4,667,121.	5,254,405.	
19 Revenue less expenses. Subtract line 18 from line 12	444,523.	1,987,293.		
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	8,913,558.	11,271,510.	
	21 Total liabilities (Part X, line 26)	4,138,263.	4,412,921.	
	22 Net assets or fund balances. Subtract line 21 from line 20	4,775,295.	6,858,589.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer ERICA AHDOOT, EXECUTIVE DIRECTOR <i>Erica Ahdoot</i>	Date 06/10/2025
Paid Preparer Use Only	Print/Type preparer's name KATHRYN A. MILLER	Preparer's signature <i>Kathryn Miller</i>
	Firm's name GELMAN, ROSENBERG & FREEDMAN	Date 6/10/25
	Firm's address 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930	Check if self-employed <input type="checkbox"/> PTIN P01337652
		Firm's EIN 52-1392008
		Phone no. 301-951-9090

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: HORTON'S KIDS ENVISIONS A THRIVING COMMUNITY WHERE EVERY CHILD AND THEIR FAMILY HAVE THE ESSENTIAL RESOURCES, TOOLS AND SUPPORT REQUIRED TO EXCEL IN EDUCATION, FORGE SUCCESSFUL CAREERS, AND LEAD FULFILLING LIVES. HK AIMS TO CREATE A RIPPLE EFFECT, INSPIRING POSITIVE CHANGE

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 1,139,897. including grants of \$ 99,447.) (Revenue \$)

ACADEMICS:

WE NARROW THE EQUITY GAP FOR CHILDREN FROM LOW-INCOME FAMILIES THROUGH HIGH-INTENSITY TUTORING, HOMEWORK HELP, LITERACY INTERVENTION, IEP SUPPORT, ALL-AGES PROGRAMMING, AND SCHOOL ADVOCACY.

- CHILDREN IN GRADES K-12 WORK WITH TRAINED VOLUNTEER TUTORS TWICE WEEKLY AFTER SCHOOL. WE HAVE CONTINUED TO STRENGTHEN THIS INTERVENTION BY INVESTING IN HIRING AND TRAINING QUALIFIED EDUCATORS TO PROVIDE SMALL-GROUP INSTRUCTION. LITERACY TUTORING IS OFFERED THROUGHOUT THE SCHOOL YEAR.

- WE PROVIDE ADDITIONAL ACADEMIC SUPPORTS, INCLUDING HOMEWORK HELP, PROJECT-BASED LEARNING, AND LITERACY INTERVENTION.

- COLLEGE/CAREER PREPARATION PROVIDES OLDER YOUTH PERSONALIZED SUPPORTS

4b (Code:) (Expenses \$ 1,017,121. including grants of \$) (Revenue \$)

YOUTH DEVELOPMENT:

LIFE SKILLS AND SOCIAL-EMOTIONAL COMPETENCY ARE CRITICAL TO A CHILD'S LIFELONG SUCCESS. TO PREPARE CHILDREN TO SUCCEED BOTH IN AND OUT OF SCHOOL, HORTON'S KIDS PROVIDES ACTIVITIES DESIGNED TO EXPOSE THEM TO NEW EXPERIENCES AND HELP THEM CULTIVATE CHARACTER STRENGTHS LINKED TO SUCCESS, SUCH AS PERSEVERANCE, OPTIMISM, AND SELF-CONTROL.

- DURING TUTORING, CHILDREN IN GRADES K-5 FOLLOW A STRUCTURED SOCIAL-EMOTIONAL CURRICULUM THAT PROMOTES SOCIAL-EMOTIONAL WELL-BEING: COGNITION, EMOTIONAL REGULATION, GROWTH MINDSET, AND STRONG PERSONAL CHARACTER. IN GRADES 6-12, STUDENTS PARTICIPATE IN A SOCIAL-EMOTIONAL LEARNING CURRICULUM DESIGNED FOR OLDER YOUTH.

- MENTORING IS OFFERED TO STUDENTS IN GRADES 8-12. MENTORING ENSURES

4c (Code:) (Expenses \$ 832,811. including grants of \$ 78,752.) (Revenue \$)

COMMUNITY AND FAMILY ENGAGEMENT

HORTON'S KIDS RECOGNIZES THAT HOUSEHOLD STABILITY IS ESSENTIAL IN ENSURING A CHILD'S ACADEMIC AND SOCIAL-EMOTIONAL SUCCESS. WE DEFINE HOUSEHOLD STABILITY AS FOOD SECURITY, FINANCIAL SECURITY, SAFETY, AND PHYSICAL AND MENTAL WELLNESS. THROUGH REGULAR HOUSEHOLD OUTREACH, PARENT ADVISORY COUNCIL MEETINGS, FORMAL SURVEYS, AND NUMEROUS TOUCHPOINTS AND EVENTS THROUGHOUT THE YEAR, WE PARTNER WITH CAREGIVERS TO ENSURE THEY HAVE THE RESOURCES TO PARENT SUCCESSFULLY.

- WE ASSIST CAREGIVERS WHO NEED SERVICES BY WORKING WITH COMMUNITY PARTNERS TO PROVIDE REFERRALS.

- HORTON'S KIDS STAFF ASSIST CAREGIVERS WITH EMPLOYMENT ISSUES, INCLUDING RESUME HELP, MANAGING AN ONLINE JOB BOARD, AND HELPING

4d Other program services (Describe on Schedule O.) (Expenses \$ 1,138,795. including grants of \$ 115,389.) (Revenue \$)

4e Total program service expenses 4,128,624.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and schedules.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Description, and Yes/No status. Rows include questions 22 through 38 regarding grants, compensation, tax-exempt bonds, excess benefit transactions, and controlled entities.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with 3 columns: Question ID, Description, and Yes/No status. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes rows 2a through 17 with various tax-related questions and answers.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (25), 1b (25), 2 (X), 3 (X), 4 (X), 5 (X), 6 (X), 7a (X), 7b (X), 8a (X), 8b (X), 9 (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (X), 10b, 11a (X), 11b, 12a (X), 12b (X), 12c (X), 13 (X), 14 (X), 15a (X), 15b (X), 16a (X), 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MD, VA
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
ERICA AHDOOT - 202-544-5033
2233 HUNTER PLACE SE, WASHINGTON, DC 20020

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ERICA AHDOOT EXECUTIVE DIRECTOR	40.00			X			195,387.	0.	17,101.	
(2) ANDREW HULLINGER CHIEF FINANCIAL AND ADMIN. OFFICER	40.00			X			138,589.	0.	12,212.	
(3) LEIGH PLAYER CHIEF DEVELOPMENT OFFICER	40.00			X			119,886.	0.	17,190.	
(4) SHANDELL RICHARDS CHIEF PROGRAM OFFICER	40.00			X			123,632.	0.	9,176.	
(5) ELLICA CHURCH ALSALAAM SR. DIRECTOR OF INDIVIDUAL GIVING	40.00				X		103,524.	0.	15,056.	
(6) MONIQUE FRAZIER BOARD CHAIR	1.00	X		X			0.	0.	0.	
(7) CATHERINE "SIMMY" JAIN VICE CHAIR	1.00	X		X			0.	0.	0.	
(8) MICHAEL VU TREASURER	1.00	X		X			0.	0.	0.	
(9) LIZ DOUGHERTY SECRETARY	1.00	X		X			0.	0.	0.	
(10) KOKI ADASI MEMBER	1.00	X					0.	0.	0.	
(11) NORMAN BAILEY MEMBER	1.00	X					0.	0.	0.	
(12) JANA BARESSI MEMBER	1.00	X					0.	0.	0.	
(13) DAVID CATANIA MEMBER	1.00	X					0.	0.	0.	
(14) DOLORES COLE MEMBER	1.00	X					0.	0.	0.	
(15) ADELE FABRIKANT MEMBER	1.00	X					0.	0.	0.	
(16) FERNANDA FISHER MEMBER	1.00	X					0.	0.	0.	
(17) ADAM GLUCK MEMBER	1.00	X					0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) TYREC GROOMS MEMBER	1.00	X						0.	0.	0.
(19) DON IRWIN MEMBER	1.00	X						0.	0.	0.
(20) ANGEL JONES MEMBER	1.00	X						0.	0.	0.
(21) MARY ELLEN MATHESON MEMBER	1.00	X						0.	0.	0.
(22) ISSAC MCLAUGHLIN MEMBER	1.00	X						0.	0.	0.
(23) ERIK OLSEN MEMBER	1.00	X						0.	0.	0.
(24) ELLEN PALMER MEMBER	1.00	X						0.	0.	0.
(25) NATILIE RANCE MEMBER	1.00	X						0.	0.	0.
(26) JINA SIMMONS MEMBER	1.00	X						0.	0.	0.
1b Subtotal								681,018.	0.	70,735.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								681,018.	0.	70,735.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 5

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MCN BUILD INC 1214 28TH ST NW, WASHINGTON, DC 20007	CONSTRUCTION COSTS FOR RENOVATION	278,216.
ADP 1 ADP BLVD, ROSELAND, NJ 07068	EMPLOYEE BENEFITS AND PEO FEES	166,546.
LAWSON TRANSPORTATION, 2900 K ST NW SUITE #525, WASHINGTON, DC 20007	STUDENT TRANSPORTATION	110,264.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 3

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c	802,337.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	1,051,765.				
	f All other contributions, gifts, grants, and similar amounts not included above ...	1f	5,348,810.				
	g Noncash contributions included in lines 1a-1f	1g	\$ 355,616.				
	h Total. Add lines 1a-1f		7,202,912.				
Program Service Revenue	2 a _____	Business Code					
	b _____						
	c _____						
	d _____						
	e _____						
	f All other program service revenue						
	g Total. Add lines 2a-2f						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		47,357.			47,357.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	6a	(i) Real				
			(ii) Personal				
	b Less: rental expenses ...	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities				
			(ii) Other				
				1,539,430.			
	b Less: cost or other basis and sales expenses	7b	1,467,036.				
	c Gain or (loss)	7c	72,394.				
	d Net gain or (loss)		72,394.			72,394.	
8 a Gross income from fundraising events (not including \$ 802,337. of contributions reported on line 1c). See Part IV, line 18	8a		49,147.				
			133,579.				
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events			-84,432.			-84,432.	
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a OTHER INCOME	Business Code	900099	3,467.		3,467.	
	b _____						
	c _____						
	d All other revenue						
	e Total. Add lines 11a-11d			3,467.			
12 Total revenue. See instructions			7,241,698.	0.	0.	38,786.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	293,588.	293,588.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	654,888.	363,296.	146,032.	145,560.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,995,868.	1,662,651.	115,342.	217,875.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	12,031.	8,789.	1,299.	1,943.
9 Other employee benefits	174,174.	143,884.	12,045.	18,245.
10 Payroll taxes	210,497.	161,649.	20,384.	28,464.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	83,374.	51,833.	5,595.	25,946.
d Lobbying	30,426.	30,426.		
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	14,212.		14,212.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	150,486.	84,773.	12,357.	53,356.
12 Advertising and promotion				
13 Office expenses	48,580.	28,684.	12,032.	7,864.
14 Information technology	59,585.	47,719.	6,647.	5,219.
15 Royalties				
16 Occupancy	178,011.	136,402.	23,935.	17,674.
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	66,389.	66,389.		
20 Interest	147,007.	132,306.		14,701.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	225,480.	183,347.	21,067.	21,066.
23 Insurance	53,575.	42,859.	5,358.	5,358.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PROG SUPP &ACTIVITY FEE	496,531.	496,531.		
b PAYROLL SERVICE FEES	136,271.	84,719.	9,145.	42,407.
c STAFF DEVELOPMENT	63,371.	54,654.	3,883.	4,834.
d LICENSE & FEES	55,814.	30,084.	3,610.	22,120.
e All other expenses	104,247.	24,041.	56,012.	24,194.
25 Total functional expenses. Add lines 1 through 24e	5,254,405.	4,128,624.	468,955.	656,826.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	486,784.	1	310,934.
	2 Savings and temporary cash investments	60,000.	2	2,725,556.
	3 Pledges and grants receivable, net	1,318,335.	3	1,121,482.
	4 Accounts receivable, net	533,021.	4	3,615.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	40,320.	9	53,575.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 6,457,898.		
	b Less: accumulated depreciation	10b 481,971.	5,979,347.	10c 5,975,927.
	11 Investments - publicly traded securities	495,751.	11	1,080,421.
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 33)	8,913,558.	16	11,271,510.	
Liabilities	17 Accounts payable and accrued expenses	71,427.	17	265,843.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	4,018,060.	23	4,018,060.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	48,776.	25	129,018.
	26 Total liabilities. Add lines 17 through 25	4,138,263.	26	4,412,921.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	3,097,918.	27	4,529,017.
	28 Net assets with donor restrictions	1,677,377.	28	2,329,572.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	4,775,295.	32	6,858,589.
	33 Total liabilities and net assets/fund balances	8,913,558.	33	11,271,510.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,241,698.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,254,405.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,987,293.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,775,295.
5	Net unrealized gains (losses) on investments	5	96,001.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	6,858,589.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2023)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	2982713.	3402484.	5881219.	5162038.	7202912.	24631366.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	2982713.	3402484.	5881219.	5162038.	7202912.	24631366.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						1020487.
6 Public support. Subtract line 5 from line 4.						23610879.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7 Amounts from line 4	2982713.	3402484.	5881219.	5162038.	7202912.	24631366.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	31,132.	28,666.	47,298.	21,185.	47,357.	175,638.
9 Net income from unrelated business activities, whether or not the business is regularly carried on					0.	
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	200,000.	7,196.	912.		3,467.	211,575.
11 Total support. Add lines 7 through 10						25018579.

12 Gross receipts from related activities, etc. (see instructions) **12**

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f))	14	94.37 %
15 Public support percentage from 2022 Schedule A, Part II, line 14	15	97.03 %
16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input checked="" type="checkbox"/>		
b 33 1/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
17a 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2023 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2022 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2023 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2022 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2023. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2022. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No	
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
2a			
2b			
3a			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.**
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2023 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1 Distributable amount for 2023 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2023			
a From 2018			
b From 2019			
c From 2020			
d From 2021			
e From 2022			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2023 distributable amount			
i Carryover from 2018 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2023 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2023 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2024. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2019			
b Excess from 2020			
c Excess from 2021			
d Excess from 2022			
e Excess from 2023			

Schedule A (Form 990) 2023

SCHEDULE C
(Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization HORTON'S KIDS, INC.	Employer identification number 52-1755403
--	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures \$ _____
- 3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses, and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)														
c	Total lobbying expenditures (add lines 1a and 1b)														
d	Other exempt purpose expenditures														
e	Total exempt purpose expenditures (add lines 1c and 1d)														
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%;"> <thead> <tr> <th style="text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>not over \$500,000,</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>over \$500,000 but not over \$1,000,000,</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>over \$1,000,000 but not over \$1,500,000,</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>over \$1,500,000 but not over \$17,000,000,</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>over \$17,000,000,</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	not over \$500,000,	20% of the amount on line 1e.	over \$500,000 but not over \$1,000,000,	\$100,000 plus 15% of the excess over \$500,000.	over \$1,000,000 but not over \$1,500,000,	\$175,000 plus 10% of the excess over \$1,000,000.	over \$1,500,000 but not over \$17,000,000,	\$225,000 plus 5% of the excess over \$1,500,000.	over \$17,000,000,	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
not over \$500,000,	20% of the amount on line 1e.														
over \$500,000 but not over \$1,000,000,	\$100,000 plus 15% of the excess over \$500,000.														
over \$1,000,000 but not over \$1,500,000,	\$175,000 plus 10% of the excess over \$1,000,000.														
over \$1,500,000 but not over \$17,000,000,	\$225,000 plus 5% of the excess over \$1,500,000.														
over \$17,000,000,	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)														
h	Subtract line 1g from line 1a. If zero or less, enter -0-														
i	Subtract line 1f from line 1c. If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

Yes No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990) 2023

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

	(a)		(b)
	Yes	No	Amount
<i>For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.</i>			
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		30,426.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?		X	
j Total. Add lines 1c through 1i			30,426.
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
a Current year	2a
b Carryover from last year	2b
c Total	2c
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	4
5 Taxable amount of lobbying and political expenditures. See instructions	5

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

ARENTFOXSCHEFF LOBBIED THE DC GOVERNMENT ON HK'S BEHALF TO OBTAIN A GRANT TO FUND OUR EFFORTS TO EXPAND OUR SERVICE OFFERINGS IN WARD 8.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization HORTON'S KIDS, INC. Employer identification number 52-1755403

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, total number and acreage, modified easements, states, monitoring policy, staff hours, expenses, and requirements for section 170(h)(4)(B)(i) and (ii).

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include elected not to report art collections, elected to report art collections with revenue and asset amounts, and received or held art collections for financial gain.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2023

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	57,581.	54,053.	62,936.	52,575.	
b Contributions	11,250.		1,500.	1,800.	52,036.
c Net investment earnings, gains, and losses	9,664.	5,028.	-8,883.	9,578.	2,039.
d Grants or scholarships					
e Other expenditures for facilities and programs	1,500.	1,500.	1,500.	1,017.	1,500.
f Administrative expenses					
g End of year balance	76,995.	57,581.	54,053.	62,936.	52,575.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 0.0000 %
 - b Permanent endowment 87.1000 %
 - c Term endowment 12.9000 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) Unrelated organizations? | | X |
| (ii) Related organizations? | | X |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,228,376.		1,228,376.
b Buildings		4,964,910.	371,471.	4,593,439.
c Leasehold improvements		32,288.	8,245.	24,043.
d Equipment				
e Other		232,324.	102,255.	130,069.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				5,975,927.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) CONSTRUCTION PROJECT PAYABLE	129,018.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	129,018.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	7,694,165.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	96,001.
b	Donated services and use of facilities	2b	237,099.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	133,579.
e	Add lines 2a through 2d	2e	466,679.
3	Subtract line 2e from line 1	3	7,227,486.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	14,212.
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	14,212.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	7,241,698.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	5,610,871.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	237,099.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	133,579.
e	Add lines 2a through 2d	2e	370,678.
3	Subtract line 2e from line 1	3	5,240,193.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	14,212.
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	14,212.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	5,254,405.

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE ENDOWMENT FUND PROVIDES FINANCIAL AID FOR THE POST-SECONDARY EDUCATIONAL AND PERSONAL NEEDS OF HORTON'S KIDS ALUMNI.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EVENT EXPENSES REPORTED AS EXPENSE ON THE FINANCIAL STATEMENTS AND NETTED AGAINST EVENT REVENUE ON FORM 990, PART VIII, LINE 8B. 133,579.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EVENT EXPENSES REPORTED AS EXPENSE ON THE FINANCIAL STATEMENTS AND NETTED AGAINST EVENT REVENUE ON 133,579.

Part XIII Supplemental Information *(continued)*

FORM 990, PART VIII, LINE 8B.

Multiple horizontal lines for supplemental information.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		GIVE THANKS GIVE BACK (event type)	HOME RUNS (event type)	NONE (total number)	
Revenue	1	231,972.	619,512.		851,484.
	2	209,580.	592,757.		802,337.
	3	22,392.	26,755.		49,147.
Direct Expenses	4				
	5				
	6		37,649.		37,649.
	7	28,085.	26,910.		54,995.
	8		4,383.		4,383.
	9	12,223.	24,329.		36,552.
	10	Direct expense summary. Add lines 4 through 9 in column (d)			
11	Net income summary. Subtract line 10 from line 3, column (d)				-84,432.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))	
Revenue	1					
	2					
Direct Expenses	3					
	4					
	5					
	6	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
	7	Direct expense summary. Add lines 2 through 5 in column (d)				
	8	Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____
 a Is the organization licensed to conduct gaming activities in each of these states? Yes No
 b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No
 b If "Yes," explain: _____

Part IV Supplemental Information *(continued)*

Multiple horizontal lines for supplemental information.

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Name of the organization **HORTON'S KIDS, INC.** Employer identification number **52-1755403**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table
- 3** Enter total number of other organizations listed in the line 1 table

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
ALUMNI ACADEMIC SUPPORT	11	11,739.	0.		
ALUMNI CAREER SUPPORT	9	12,479.	0.		
CLOTHING AND HOUSEHOLD	252	869.	41,731.	FMV	WINTER COATS, HATS, SCHOOL UNIFORMS, HOUSEHOLD CLEANING SUPPLIES, DIAPERS, PERSONAL HYGIENE ITEMS AND SAFE SEX
FOOD	625	6,662.	78,453.	FMV	AFTER SCHOOL MEALS SNACK, WEEKEND BAGS, THANKSGIVING FOOD, FOOD PANTRY, TOILETRIES, CLEANING SUPPLIES, DIAPERS,
SCHOOL SUPPLIES	245	4,753.	23,229.	FMV	BACKPACKS AND SCHOOL SUPPLIES FOR HK PROGRAM PARTICIPANTS

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

HORTONS KIDS PROVIDES SUPPORT, IN THE FORM OF FINANCIAL ASSISTANCE AND BASIC NEED DONATIONS, TO THREE MAIN GROUPS: CURRENT PARTICIPANTS, ALUMNI PARTICIPANTS (DEFINED AS YOUNG ADULTS AGES 18-24 WHO WERE PREVIOUSLY ENROLLED IN OUR PROGRAMS) AND PARENTS OF CURRENT PARTICIPANTS. EVERY PARTICIPANT IN OUR PROGRAM (I.E. DEFINED AS CHILDREN IN GRADES K-12, WHO HAVE COMPLETED ENROLLMENT PAPERWORK) IS ELIGIBLE TO RECEIVE ANY OF THE NECESITIES THAT WE PROVIDE (BACKPACKS, SCHOOL SUPPLIES, TOILETRIES, FOOD ASSISTANCE, DIAPERS). WE TRACK THE DISTRIBUTION OF THESE ITEMS, RECORDING

Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
LAPTOPS	150.	0.	90,000.	FMV	CHROMEBOOK LAPTOPS FOR HK PARTICIPANTS TO USE IN SCHOOL AND IN OUR PROGRAMS
OTHER SPECIFIC ASSISTANCE	239.	3,540.	19,726.	FMV	RENT FEES, HEALTHCARE, PASSPORTS AND BIRTH CERTIFICATE, UTILITIES, FUNERAL COST, XMAS GIFTS,
TRANSPORTATION	13.	407.	0.		

Part IV Supplemental Information

THE NAME OF EACH RECIPIENT AND THE DATE OF THE DISTRIBUTION. THIS PROCESS ENSURES THAT NO PARTICIPANT IS GIVEN DUPLICATE AMOUNTS AND THAT EACH OF THE DONATED GOODS IS ACCOUNTED FOR. ALUMNI PARTICIPANTS ARE ELIGIBLE TO RECEIVE FINANCIAL SUPPORT, IN THE FORM OF A \$300 SEMESTER ALLOTMENT, THAT MAY BE USED TOWARD EXPENSES ASSOCIATED WITH THEIR EDUCATION OR CAREER. NO PAYMENTS ARE GIVEN DIRECTLY TO THE ALUMNUS, AND ALL EXPENSES ARE PAID DIRECTLY TO THE SOURCE (I.E. COLLEGE TUITION PAYMENTS ARE MADE DIRECTLY TO THE UNIVERSITY OR BOOKS NEEDED FOR CLASS ARE PURCHASED BY HORTONS KIDS). DETAILS OF EACH ALUMNUS' INFORMATION AND PURCHASES MADE ARE UPDATED REGULARLY. PARENTS OF CURRENT PARTICIPANTS ARE ELIGIBLE TO RECEIVE SPECIFIC ASSISTANCE, SUCH AS TRANSPORTATION ASSISTANCE OR PAYMENT FOR A REPLACEMENT ID, IF IT IS A MATTER THAT WOULD BENEFIT THE CHILD AND THEIR HOUSEHOLD.

(F) DESCRIPTION OF NON-CASH ASSISTANCE: WINTER COATS, HATS, SCHOOL UNIFORMS, HOUSEHOLD CLEANING SUPPLIES, DIAPERS, PERSONAL HYGIENE ITEMS AND SAFE SEX SUPPLY KITS

(F) DESCRIPTION OF NON-CASH ASSISTANCE: AFTER SCHOOL MEALS SNACK, WEEKEND BAGS, THANKSGIVING FOOD, FOOD PANTRY, TOILETRIES ,CLEANING SUPPLIES, DIAPERS, BACKPACKS, HOUSEHOLD ESSENTIALS

(F) DESCRIPTION OF NON-CASH ASSISTANCE: RENT FEES, HEALTHCARE, PASSPORTS AND BIRTH CERTIFICATE, UTILITIES, FUNERAL COST, XMAS GIFTS, FURNITURE

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Name of the organization

HORTON'S KIDS, INC.

Employer identification number

52-1755403

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) ERICA AHDOOT EXECUTIVE DIRECTOR	(i)	195,387.	0.	0.	6,000.	11,101.	212,488.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ANDREW HULLINGER CHIEF FINANCIAL AND ADMIN. OFFICER	(i)	138,239.	350.	0.	0.	12,212.	150,801.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

BONUSES WERE PAID TO THE FOLLOWING INDIVIDUALS LISTED IN FORM 990, PART

VIII BASED ON THE OVERALL TEAM GOAL ACCOMPLISHMENT:

ANDREW HULLINGER \$350

SHANDELL RICHARDS \$350

LEIGH PLAYER \$350

ELLICA CHURCH ALSALAAM \$500

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2023

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization: **HORTON'S KIDS, INC.**
Employer identification number: **52-1755403**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		41,731.	PRICE ITEM COULD BE
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	7	92,548.	SALES PRICE
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory	X	39	78,453.	SUPPLIER ESTIMATE
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other (<u>COMP. & LAPTOPS</u>)	X	3	93,577.	PURCHASE PRICE
26 Other (<u>SCHOOL SUPPLIES</u>)	X	104	23,229.	PURCHASE PRICE
27 Other (<u>CHRISTMAS GIFTS</u>)	X	58	19,726.	PURCHASE PRICE
28 Other (<u>EVENT SUPPLIES</u>)	X	1	5,643.	SUPPLIER ESTIMATE

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29** 0

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, OTHER TYPES OF PROPERTY:

BUILDING MATERIALS

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTIONS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 710.

(D) METHOD OF DETERMINING REVENUE: PURCHASE PRICE

SCHEDULE M, PART I, COLUMN (B):

THIS COLUMN INCLUDES THE NUMBER OF CONTRIBUTIONS RECEIVED.

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Name of the organization

HORTON'S KIDS, INC.

Employer identification number

52-1755403

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

NOT ONLY IN THE LIVES OF THE FAMILIES SERVED, BUT ALSO IN THE BROADER
FABRIC OF THE COMMUNITY ULTIMATELY CONTRIBUTING TO A MORE EQUITABLE AND
PROMISING FUTURE FOR ALL.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THAT HELP THEM GRADUATE ON TIME AND WITH CLEAR POST-SECONDARY PLANS.

YOUTH WORK THROUGH COLLEGE/CAREER TOOLKITS WITH OUR SENIOR MANAGER OF
COLLEGE AND CAREER READINESS, ATTEND COLLEGE TOURS WITH STAFF, AND
ENGAGE WITH VOLUNTEER COLLEGE/CAREER COACHES TO REALIZE THEIR
POST-SECONDARY GOALS.

- HORTON'S KIDS STAFF HELP CHILDREN ENROLL IN HIGH-PERFORMING SCHOOLS,
AND WE WORK WITH PARENTS TO ADVOCATE FOR CHILDREN WITHIN SCHOOLS,
FOCUSING ON PARTICIPANTS WITH SPECIALIZED LEARNING NEEDS.

- HORTON'S KIDS FACILITATES STRONG RELATIONSHIPS BETWEEN FAMILIES AND
SCHOOLS THROUGH SCHOOL ADVOCACY. WE PARTNER WITH CAREGIVERS TO ENSURE
THAT CHILDREN ATTEND SCHOOL AND HAVE THE SUPPORT THEY NEED.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

YOUTH HAVE A TRUSTED ADULT WHO CAN POSITIVELY INFLUENCE AND PROVIDE
EMOTIONAL SUPPORT AND GUIDANCE.

- TEEN GROUPS AND DISCUSSION FORUMS ALLOW OLDER YOUTH TO EXPRESS THEIR
THOUGHTS IN A SAFE SPACE AND THINK CRITICALLY ABOUT ISSUES INCLUDING
DATING, GUN VIOLENCE, DRUG USE, AND SOCIAL MEDIA THAT PROFOUNDLY IMPACT
THEIR LIVES.

- LIFE SKILLS EDUCATION TEACHES PRACTICAL COMPETENCIES SUCH AS MONEY

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

LHA 332211 11-14-23

Name of the organization HORTON'S KIDS, INC.	Employer identification number 52-1755403
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MANAGEMENT, SEXUAL HEALTH AND SAFETY, AND CONFLICT RESOLUTION.

- ENRICHMENT OPPORTUNITIES, SUCH AS STEAM, COOKING CLASSES, GARDENING, FLAG FOOTBALL, DRAMA, MUSIC, AND DANCING LESSONS, ALLOW CHILDREN TO BROADEN THEIR HORIZONS AND ENJOY CHILDHOOD.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

CAREGIVERS FILE UNEMPLOYMENT BENEFITS.

- WE RESPOND TO EMERGING NEEDS SURFACED BY THE PARENT ADVISORY COUNCIL AND OTHER COMMUNITY MEMBERS. ON RECOMMENDATION FROM THE COUNCIL, HORTON'S KIDS LAUNCHED A PROGRAM TO HELP CAREGIVERS GET DOCUMENTATION LIKE BIRTH CERTIFICATES, ID CARDS, AND SOCIAL SECURITY CARDS, WHICH ARE NEEDED WHEN APPLYING FOR JOBS OR BENEFITS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

HEALTH AND WELLNESS:

IF A CHILD IS HUNGRY OR LACKS BASIC SCHOOL SUPPLIES, IT IS DIFFICULT TO LEARN. TO ENSURE CHILDREN ARE POSITIONED FOR SUCCESS, HORTON'S KIDS IS A TRUSTED SOURCE IN THE COMMUNITY FOR THE ESSENTIAL RESOURCES A CHILD NEEDS TO GROW ACADEMICALLY AND DEVELOPMENTALLY.

- HORTON'S KIDS PROVIDES THOUSANDS OF MEALS TO CHILDREN EACH YEAR, INCLUDING DAILY AFTERSCHOOL MEALS, GROCERIES FOR WEEKENDS, AND OUR EMERGENCY FOOD PANTRY.

- MENTAL HEALTH SUPPORTS ENSURE THAT CHILDREN MEET CRITICAL DEVELOPMENTAL MILESTONES AND HAVE THE TOOLS NECESSARY TO COPE WITH THEIR ENVIRONMENT. THROUGH PARTNERSHIPS, WE PROVIDE CHILDREN AND CARE-GIVERS ACCESS TO BEHAVIORAL HEALTH SUPPORTS LIKE THERAPY AND MEDICATION MANAGEMENT. WE EMPLOY A TIERED SYSTEM TO IDENTIFY WHICH CHILDREN AND FAMILIES ARE IN CRISIS AND TO INTERVENE WHERE NEEDED.

Name of the organization HORTON'S KIDS, INC.	Employer identification number 52-1755403
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- HORTON'S KIDS DISTRIBUTES WINTER COATS, SHOES, BACKPACKS, TOILETRIES,
AND OTHER ITEMS NOT COVERED BY WIC OR SNAP BENEFITS.

- TRAINED PROFESSIONALS PROVIDE VISION SCREENINGS AND CONNECT CHILDREN
TO SERVICE PROVIDERS AS NECESSARY. WE ALSO WORK WITH CHILDREN'S
NATIONAL TO ENSURE CHILDREN ARE IMMUNIZED SO THEY ARE HEALTHY AND CAN
ATTEND SCHOOL.

EXPENSES \$ 816,834. INCLUDING GRANTS OF \$ 115,389. REVENUE \$ 0.

COMMUNICATIONS AND MARKETING

EXPENSES \$ 321,961. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY THE OUTSIDE CONSULTANTS AND REVIEWED BY THE
EXECUTIVE DIRECTOR AND THE CHIEF FINANCIAL AND ADMINISTRATIVE OFFICER. IT
IS THEN EMAILED TO THE AUDIT AND RISK COMMITTEE FOR APPROVAL. A COPY IS
PROVIDED TO THE FULL BOARD PRIOR TO SUBMISSION WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL BOARD MEMBERS ARE REQUIRED TO DISCLOSE ANY AND ALL ACTIVITIES OR
INTERESTS WHICH COULD CONFLICT WITH THEIR PERFORMANCE, DUTIES, OR
RESPONSIBILITIES TO HORTONS KIDS. THIS IS ENFORCED VIA A FORM WHICH EACH
BOARD MEMBER COMPLETES ANNUALLY. EACH DIRECTOR, OFFICER OR EMPLOYEE WHO HAS
A CONFLICT OF INTEREST WITH RESPECT TO ANY TRANSACTION WHICH HE OR SHE
KNOWS IS UNDER CONSIDERATION BY THE BOARD OF DIRECTORS OF THE CORPORATION
OR ANY OF ITS COMMITTEES, IS REQUIRED TO MAKE TIMELY DISCLOSURE THEREOF SO
THAT IT MAY BE PART OF THE BOARD OF DIRECTORS CONSIDERATION OF THE
TRANSACTION AND THE PERSON HOLDING THE CONFLICTED INTEREST SHALL FURTHER
REFRAIN FROM PARTICIPATING IN CONSIDERATION EXCEPT AS DIRECTED BY THE

Name of the organization HORTON'S KIDS, INC.	Employer identification number 52-1755403
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REMAINING MEMBERS OF THE BOARD OF DIRECTORS. NOTWITHSTANDING THE FOREGOING, ANY DIRECTOR WHO IS ALSO A DIRECTOR OF AN AFFILIATED ORGANIZATION MAY PARTICIPATE IN CONSIDERING AND VOTING ON ANY MATTER PERTAINING TO SUCH ORGANIZATION. THE BOARD OF DIRECTORS MAY ACT THROUGH AN APPROPRIATE COMMITTEE, MAY ADOPT FROM TIME TO TIME SUCH REGULATIONS AND PROCEDURES AS SHALL APPEAR TO THEM SUFFICIENT TO SECURE COMPLIANCE WITH THE POLICY PROVIDED IN THIS SECTION.

FORM 990, PART VI, SECTION B, LINE 15A:

THE BOARD OF DIRECTORS DETERMINES THE EXECUTIVE DIRECTOR'S SALARY BASED ON COMPARABLE DATA, PERFORMANCE EVALUATIONS, JOB SKILLS, JOB KNOWLEDGE, AND EXPERIENCE. THE EXECUTIVE DIRECTOR'S SALARY IS ALSO INCLUDED IN THE ANNUAL BUDGET WHICH IS REVIEWED AND APPROVED BY THE FULL BOARD OF DIRECTORS ANNUALLY. THE LAST COMPENSATION REVIEW TOOK PLACE MARCH 2023.

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION'S FORM 990 IS AVAILABLE ON THE GUIDESTAR WEBSITE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.